



*UNITED STATES*  
**DEPARTMENT OF TRANSPORTATION**

## *ITS ePrimer*

# **Module 4: ITS Data in Decision Making**

**ITS Professional Capacity Building  
Program  
ITS Joint Program Office  
U.S. Department of Transportation**

 **United States Department of Transportation**  
OFFICE OF THE ASSISTANT SECRETARY FOR RESEARCH AND TECHNOLOGY  
**Intelligent Transportation Systems  
Joint Program Office**

 **INTELLIGENT TRANSPORTATION SYSTEMS**  
**PROFESSIONAL  
CAPACITY BUILDING**

# Instructor

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## **Vaishali Shah**

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# Learning Objectives

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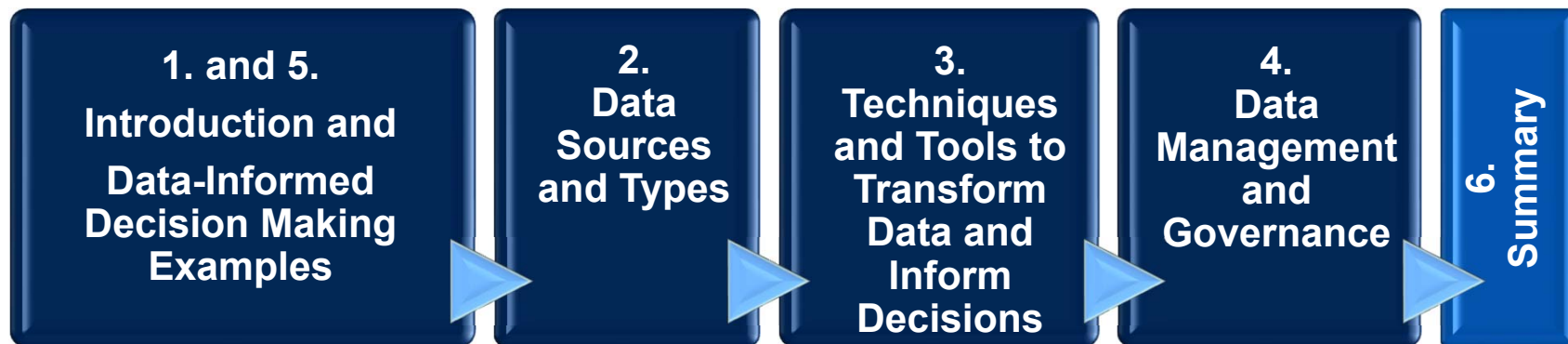
- A.** Learn through examples – data-informed decision making.
- B.** Identify sources, content, and differences among ITS and newer data.
- C.** Understand the role of performance management and analytics in bridging the data to decision making divide.
- D.** Recognize the difference between traditional and modern management, and how the latter better supports improved decision making.

# Presentation versus Module Organization

## Module 4 Report: ITS Data in Decision Making



## This Presentation Begins with Examples



# Data-Informed Decision Making

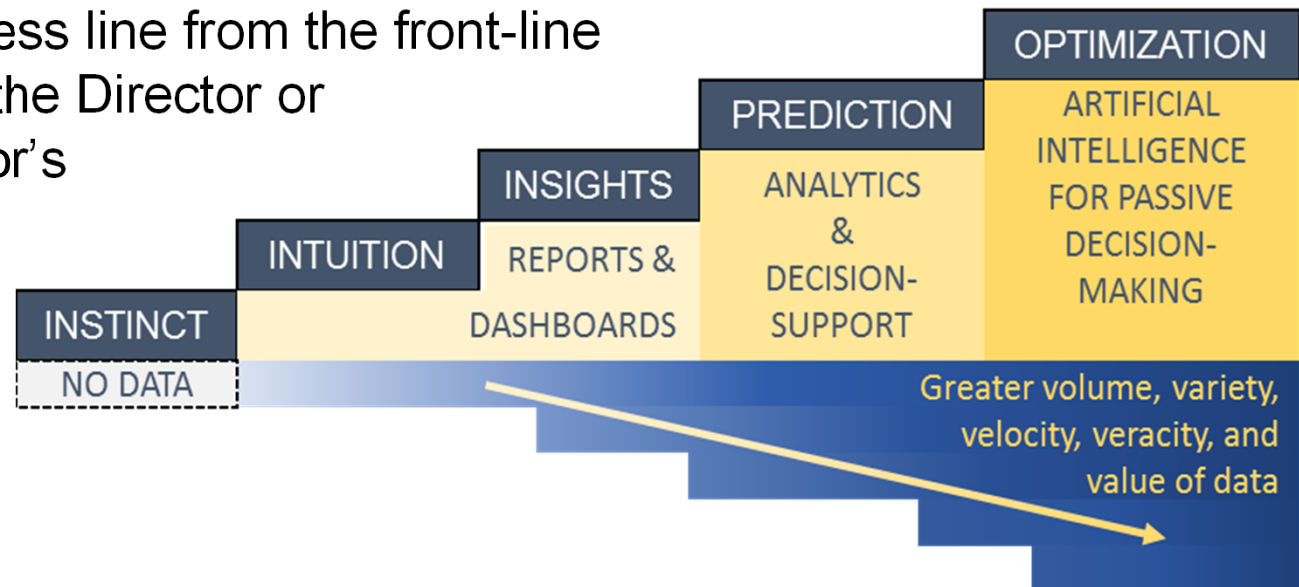
*What does  
it mean?*



All images source: Pixabay.com

# Why Data-Informed Decision Making?

- Using the right data to make decisions more **quickly, simply, consistently, transparently, proactively, and more optimally** to efficiently deliver on the agency's mission, goals, and objectives.
- Relevant to every level of an organization and every business line from the front-line operator to the Director or Administrator's office.



Source: Shah et al., 2019

# Decision Making: Front Line

Queue monitoring by off-duty law enforcement officer at a work zone using the Delta Speed tool

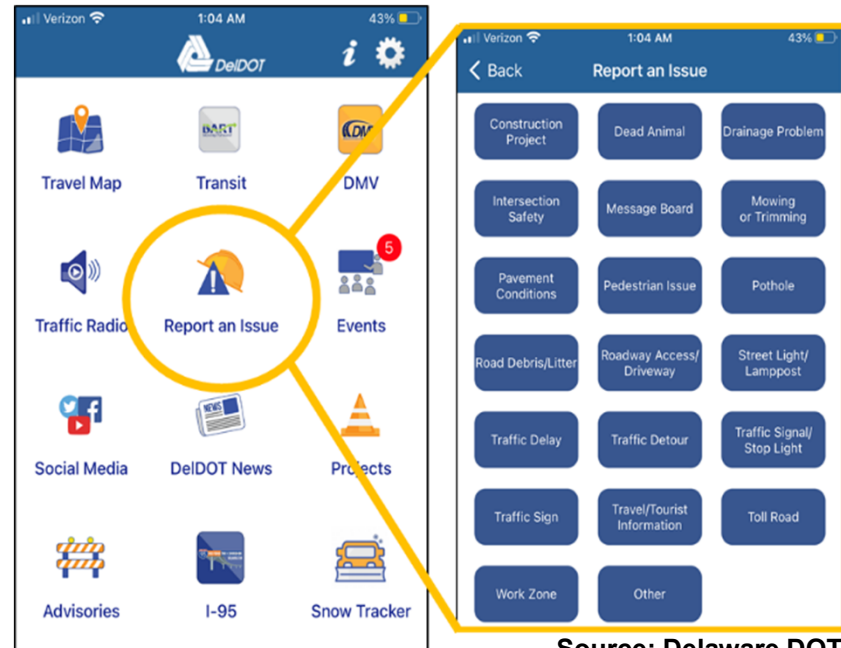
*-Indiana DOT*



Source: Indiana DOT

Better maintenance priorities using crowdsourced data from 511 app and Waze

*-Delaware DOT*



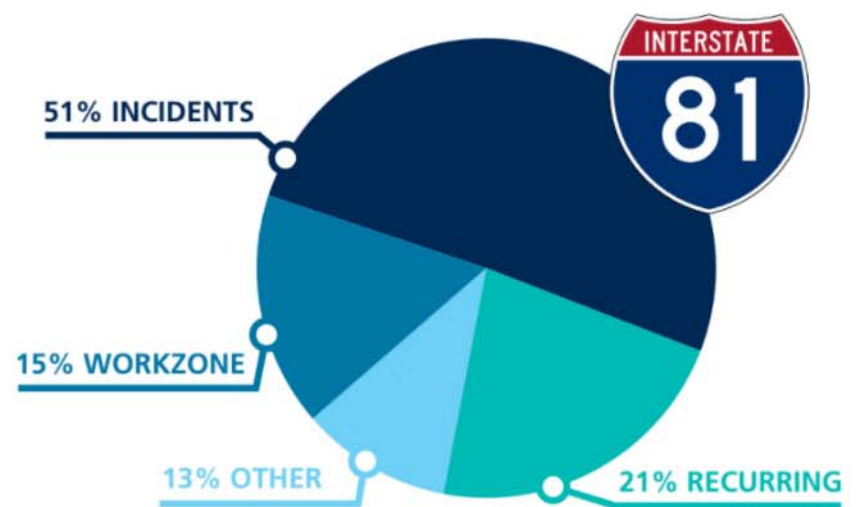
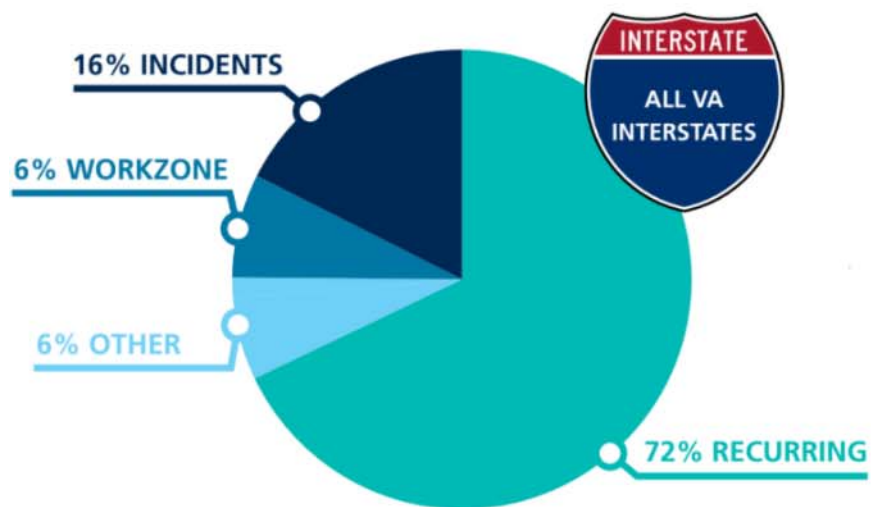
Source: Delaware DOT

# Decision Making: Program/Project Level

**VDOT Mission:** “Enable easy movement of people and goods”

**I-81 Corridor:** Highest truck volume and highly unreliable travel times  
51% of the delay was caused by incidents

**Decision:** *Invest in Traffic Incident Management Program*



Source: Virginia DOT

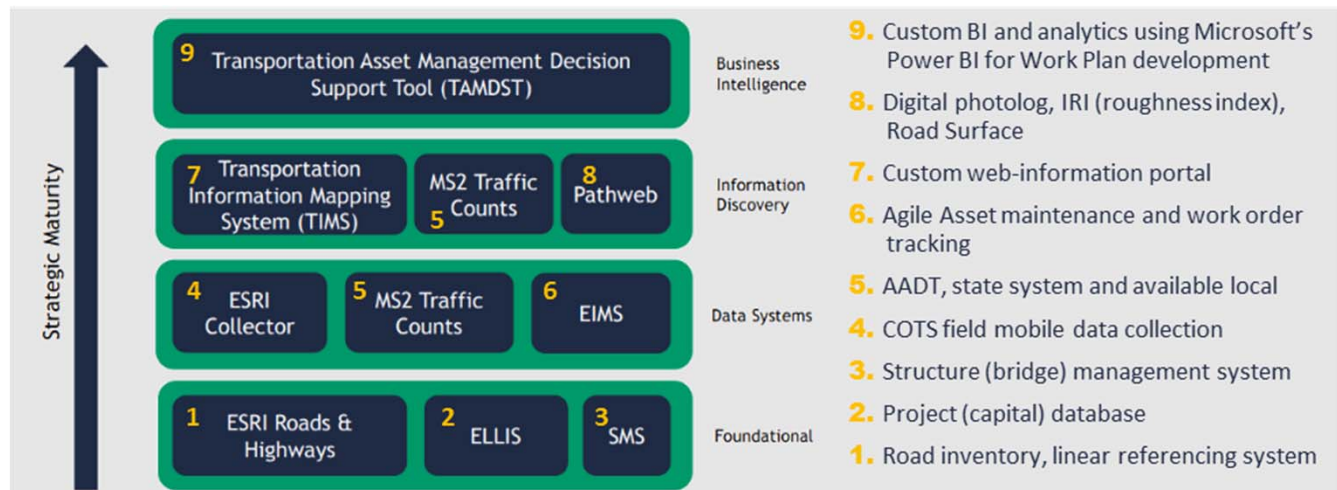


# Decision Making: Enterprise Level

Ohio DOT strategically redesigned their asset management process in year 2017. Estimated \$400M savings over 6 years by:

- Considering lifecycle costs
- Emphasizing pavement preservation treatments
- Collaborative and consistent decision-making procedures

Ohio DOT invested in accessible data and decision support tools.



Source: Ohio DOT

# Sources, Types, Differences *Among ITS and Newer Data*

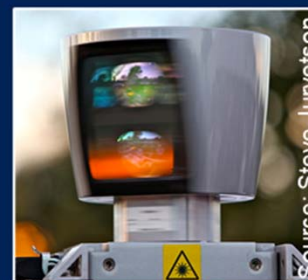


Source: Pixabay.com

# Data is Expanding

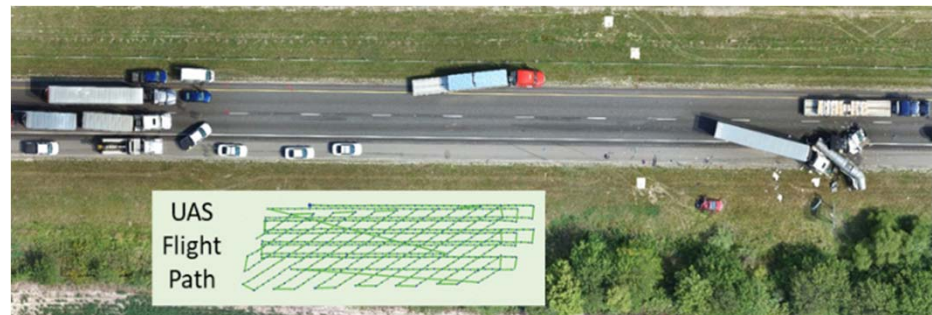
- Traditional and newer ITS infrastructure-based data
- Traffic operations data
- Transportation-adjacent data
- **Emerging technology data**
- **Crowdsourced data**

Ownership, cost, management, quality/consistency, structure, sensitivity, timeliness, analytics needs, and other factors at play.



# Emerging Technology Data

- The availability of **low-cost communications and sensors** offers new opportunities from the following:
  - Transportation network companies (TNC) and micromobility
  - Connected vehicle, traveler, and infrastructure
  - Internet of everything (IoE)
  - Unmanned aircraft systems
- **These data differ from traditional data** in volume, variety, velocity, management, processing, granularity, security, veracity, and more.
- **Technology is shifting data** from infrequent, small-samples to routine, frequent population reflective data.



Source: Tippecanoe Sherriff

# Crowdsourced Data

“Crowdsourcing is the practice of **addressing a need** or problem by enlisting the services of a **large number of people** via **technologies**.”

– FHWA EDC-5 Crowdsourcing Orientation Webinar, Sep 2018

## Includes data from:

- Vehicle probes
- Mobile apps
- Social media
- Connected vehicle
- Public engagement



Tomorrow is the last day to enter our Digital Highway Sign contest! Submit your most creative safe-driving message and you could be one of three winners who see their message in bright lights over highways across the state. [ow.ly/tz5v50CF8Kz](https://ow.ly/tz5v50CF8Kz)



5:10 PM · Dec 7, 2020 · Hootsuite Inc.

Source: Texas DOT



Source: Tennessee Department of Transportation

# Techniques and Tools to Transform Data and Inform Decisions

## Performance Management, Understanding Your Data, and Analytics Options

# Performance Management

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## Provides a framework to:

- Set realistic performance goals
- Focus on the most important challenges
- Improve efficiency

The framework should map mission to goals, objectives, performance measures, and targets.

**Without this framework, agencies can become overwhelmed with data,** complex analytics, and too many performance measures, some even conflicting.



# Fundamentals: Understanding Your Data

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Data quality is a measure of the degree to which **data meets the purpose of intended use** by systems, processes, and people.

Agencies must remain vigilant across every facet of data quality. Critical facets include:

- Accuracy
- Consistency
- Completeness
- Uniqueness
- Timeliness
- Validity

*When organizations deliver reports, dashboard statistics, and decision support without first exploring the data, the resultant information can lead to poor decisions.*

*“Garbage in Garbage Out” is exacerbated when working with Big Data and “Black Box” analytics.*



# Traditional v. Real-Time Analytics

Traditional Analytics	Real Time Analytics
<p><b>Traditional analytics –</b></p> <ul style="list-style-type: none"> <li>• Typically, numerical data to infer population characteristics from a sample</li> <li>• Well-defined schema, minimal change in terms of data fields</li> </ul>	<p><b>Real-time analytics –</b></p> <ul style="list-style-type: none"> <li>• May be numerical, text, geocoded, image, video, or other data</li> <li>• Triggers and metrics for monitoring and notifications to improve decision-making timeliness and efficiency</li> </ul>
<p><b>Common tools –</b> Spreadsheets (Excel), Traditional relational database (Access, Oracle, SQL), some specialized software</p>	<p><b>Common tools –</b> Cost-effective using cloud services such as Apache Kafka, Apache Storm, AWS Kinesis, Google Cloud Dataflow, and Microsoft Azure Stream Analytics</p>
<p>Common techniques for traditional and real-time analytics include <b>classification or clustering, graph analytics, video/image analysis, and artificial intelligence</b>. Technique execution has improved with Big Data, new computational strategies, and the power of cloud computing.</p>	

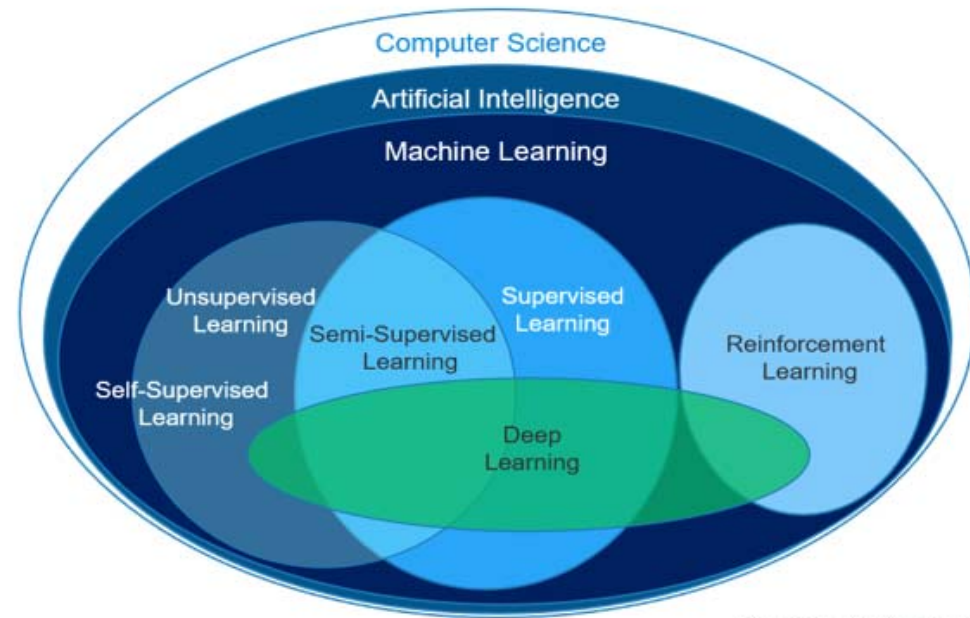
# Analytics Trends and Terminology

## Trends

- Analytics on the edge
- Democratization of data
- Velocity of obsolescence
- Maturation of AI in a box

## Terminology

- Artificial intelligence
- Machine learning
- Role of supervision
- Deep learning



Source: Vlad Mysla

***If your data is bad or small, your machine learning tools are likely useless.***

# Modern Data Governance and Management



Source: Pixabay.com

# Data Governance – Traditional v. Modern

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- **Data governance** is the exercise of authority, control, and shared decision making over the management of data assets.
  - **Traditionally**, has been closely associated with managing legal risk, regulatory compliance, and security by IT departments
  - **Modern governance** needs to encompass the entire data supply chain rather than mandate data structures and data tools for business units
- According to the Data Governance Institute, **eight principles are central to successful data governance** and stewardship programs:
  - Integrity
  - Accountability
  - Standardization
  - Transparency
  - Stewardship
  - Change Management
  - Auditability
  - Checks and Balances

# Data Management – Traditional v. Modern

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- **Data management** is the practice of collecting, keeping, sharing, and using data securely, efficiently, and cost-effectively.
  - Developed last century to support consistent, routine reporting using relational database systems, through fully define requirements
  - **Modern data management is intended to support change** – in data types, access, analytics, software, and processes
  - DAMA, the global non-profit association, identifies eleven knowledge areas in their “Data Management Body of Knowledge:”
    - Metadata
    - Quality
    - Architecture
    - Security
    - Storage and operations
    - Modeling and design
    - Document and content management
    - Integration and operability
    - Reference and master data
    - Warehousing and business intelligence

# ITS and Newer Data for Decision Making *A Summary*

Source: Pixabay.com

# ITS and Newer Data

## *Opportunity & Challenge*

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- ITS and newer data can improve operations, investment, planning, and human capital decisions at every level of decision making
- AI applications hold promise for improved decision making, presently in the areas of video and image analytics
- Shifting from manual ad-hoc to real-time analytics offers more immediate value for transportation decision making
- Rely on the guideposts of performance management, and modern data management and governance, to achieve improved decision making and avoid unnecessary or unwise investments in data and analytics

# Questions?

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1. What types of transportation agency decisions benefit from data?
2. What are some emerging data sources and how do they differ from traditional ITS data?
3. What is the difference between traditional and modern data management?
4. What will help agencies choose high-value relevant data and analytics to improve decision making?



# Resources: *Guidance, Research, Case Studies*

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- [Framework for Managing Data from Emerging Transportation Technologies to Support Decision Making](#), NCHRP Research Report 952, 2020
- [Leveraging Big Data to Improve Traffic Incident Management](#), NCHRP Research Report 904, 2019
- [Management and Use of Data for Transportation Performance Management: Guide for Practitioners](#). NCHRP Research Report 920, 2019
- [Guidebook for Data and Information Systems for Transportation Asset Management](#), NCHRP Report 956
- [Business Intelligence Techniques for Transportation Agency Decision Making](#), NCHRP 03-128 (Forthcoming)
- [Use of Vehicle Probe and Cellular GPS Data by State Departments of Transportation](#), NCHRP 20-05/Topic 51-06 (Forthcoming)

# Resources: *Guidance, Research, Case Studies*

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- [Transportation Management and Operations Guide](#), AASHTO
- [Transportation Performance Measures Guidebook](#), FHWA
- [Developing and Sustaining a Transportation Systems Management & Operations Mission for Your Organization - A Primer For Program Planning](#), FHWA
- [Transportation Management Centers Streaming Video Sharing and Distribution](#), FHWA
- [GIS in Transportation: Data Governance and Management Case Studies of Selected Transportation Agencies](#), FHWA
- [FHWA Traffic Analysis Tools](#)
- [Traffic Monitoring Guide \(Updated 2016\)](#), FHWA

# Resources: *Guidance, Research, Case Studies*

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- [Automated Traffic Signal Performance Measures](#), FHWA
- [Real-time Incident Detection Using Social Media Data](#), Pennsylvania DOT
- [The Application of Unmanned Aerial Systems In Surface Transportation - Volume II- C: Evaluation of UAS Highway Speed-Sensing Application](#), Massachusetts DOT
- [Utilization of AVL/GPS Technology: Case Studies](#), Clear Roads Pooled Fund Study
- [Video Analytics Towards Vision Zero: Case Study Report](#), City of Bellevue

# Resources – *Webinars, Briefings, and Web Tools*

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## ▪ Webinars, Videos, and Briefings

- [Adventures in Crowdsourcing Webinar Series](#), FHWA
- [Point Versus Probe Data 2-minute video](#), Utah DOT
- [Current and Evolving Practices in Asset Management for Highway Agencies](#), TRB Webinar Slides
- [Optimizing traffic signal performance using connected vehicle data](#), Wejo
- [Video Analytics Towards Vision Zero](#), City of Bellevue

## ▪ Transportation Data Analytics - Web Examples

- [Utah DOT Signal Performance Analysis Interface](#)
- [Indiana DOT and Purdue University Delta Speed Tool](#)

# Resources – *Websites*

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- [FHWA Transportation Performance Management Site](#)
- [FHWA Automated Traffic Signal Performance Measures Site](#)
- [FHWA EDC-5 Innovation, Unmanned Aerial Systems Site](#)
- [FHWA Connected Vehicle Pilot Deployment Site](#)
- [AASHTO Core Data Principles, Data Management and Analytics](#)

# Thank you & Questions?

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# Knowledge Check

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## How do *emerging data* differ from traditional ITS data?

- Volume
- Variety
- Velocity
- Veracity
- Management
- Processing
- Granularity
- Security